ISRACARD

# Q2 2026
# a Breakthrough and Accelerated Growth

August 2026

This version is a translation of the official and original Hebrew version of the presentation filed with the Tel Aviv Stock Exchange on August 13, 2026. and is to be used as reference only. In case of any contradiction between the Hebrew and English versions, the Hebrew version shall prevail.

# Forward looking statements

This presentation about Isracard Ltd. (hereinafter - the “Company”) and its consolidated companies (hereinafter jointly - the “Group”) is made available for the sake of summary and convenience only and does not include all the data regarding the Group and its activity nor does it replace a perusal of the Company’s full year 2025 and second quarter 2026 reports, and its current reports (hereinafter jointly - the “Reports”) and should be read in conjunction with the Reports. The information contained in this presentation may include data that are categorized, edited or broken down differently than in the Reports.

This presentation does not constitute an offer or solicitation to purchase the Company’s securities, and the information contained therein does not constitute a recommendation or opinion or a substitute for the investor's judgment.

This presentation includes plans, objectives, assessments, estimates and other information relating to future events, including information regarding the Group’s assets, future actions and liquidity. Such information constitutes “forward-looking information”, as defined in the Securities Law, 1968, and it may not materialize, in whole or in part, or materialize in a manner which is materially different than expected.

Forward-looking information relies on the Company’s subjective assessment, which is based, among other things, on facts and data regarding the current status of the Group’s business, the status of the payments and credit market, and the economy as a whole, as they were known to the Company on the preparation date of this presentation, as well as on macroeconomic facts and data, on which the Company relies without being able to verify them, including reports and publications of various external parties, such as: data of the Bank of Israel and parties operating in the payments market (such as: banks, credit card companies, non-banks and, other acquirers).

The materialization or non-materialization of the forward-looking information shall be affected, among changes in the Group’s work plan, changes in market conditions, and external factors affecting the Group’s activity, behavior of consumers both globally and in Israel, availability or absence of various resources for the Group, activity of parties and players in the payments and credit markets in Israel or other countries, decisions of various international entities and organizations with which the Group has dealings, or by whose decisions the Group is affected, changes in the scope of activity and number of card holders of the Group, regulatory changes, accounting changes, and changes in taxation rules, changes in the competitive conditions, technological developments, economic changes, macroeconomic changes - including the reduced credit rating of the state of Israel, changes in inflation rates and interest rates in Israel and/or other countries and a recession, the development of the Iron Swords War, its nature, duration, expansion and the local and global consequences thereof; changes in the geopolitical conditions, including the effects of domestic and global political and security conflicts, changes in the terms of financing, and the effects and consequences of some or all of the above on the Group, as well as changes in other areas, which may affect the Group’s activity and the business environment in which it operates, which are beyond the Group’s control, and which may lead to non-materialization (in whole or in part) of the assessments and/or to changes in the Company’s business plans and/or to their materialization in a manner which is different - and even materially different - than predicted, and the materialization of all or some of the risk factors which characterize the Group’s activity. The Company does not undertake to update or change any such assessment or information to reflect events or circumstances which shall take place subsequent to the preparation date of this presentation.

Q2 2026

# Revolution and Exceptional Expansion of Non-Bank Customer Base

## Growth across all business segments

### Record credit portfolio - growing, high-quality, most diverse in the market

| Total credit portfolio | | Consumer credit | Market's largest business credit portfolio |
|---|---|---|---|
| 13.1B | +20% | +17% | +28% |
| billion, NIS | vs. June 30, 2025 | vs. June 30, 2025 | vs. June 30, 2025 |

### Fastest growing, largest and most diverse in the market

Business customers
**>100K**

Private customers
**3.8M**

Active cards
**4.84M**

Clubs
**>30**

Highest transactions in the market
**66.8B**
Billion, NIS

Revenues up 11%
**954M**
NIS, million

Reported net income[1]
**80M**
NIS, million

## Rapid growth in non-bank cards

**Strong leverage of growth drivers**

**+200K**

card base up over 10% in just 4 months!

from March 31, 2026, to July 31, 2026

(1) Including approximately NIS 65 million income from dividend received from Iplanet following selling its holdings in BuyMe.

## FLYCARD Launched

# Momentum & successful execution

Expected to boost profitability by NIS 1.2 to 1.6 billion

pretax, over the term of the agreement

# >250K

FLYCARD cards issued by Isracard


FLYCARD
BY ELAL

A club characterized with high loyalty, high transaction rates in Israel and abroad, demand for credit

**10-year agreement**
In effect as of April 1, 2026[(2)]

- Expected to significantly **expand the customer base, revenue and profit** over the 10-year agreement term
- Expected to attract hundreds of thousands of **new bank and non-bank customers** in the 1st year of the agreement
- Investment in customer conversion and acquisition is expected to drive significant revenue growth from transactions over time

(1) During 2026 the company's profitability is expected to be reduced by NIS 110 to 150 million (pretax) and to moderate in 2027.
(2) As of June 4, 2026, the company was allowed to market and issue all types of FLYCARD cards, with no restriction.

Q2 2026

# Non-bank cards reach new highs

## Most of the growth in the number of cards and customers acquired began in June 2026[1]

**Surge in issuances**

**The rate of issued and active cards in the quarter**

**X2.5**

vs. prior three quarters average

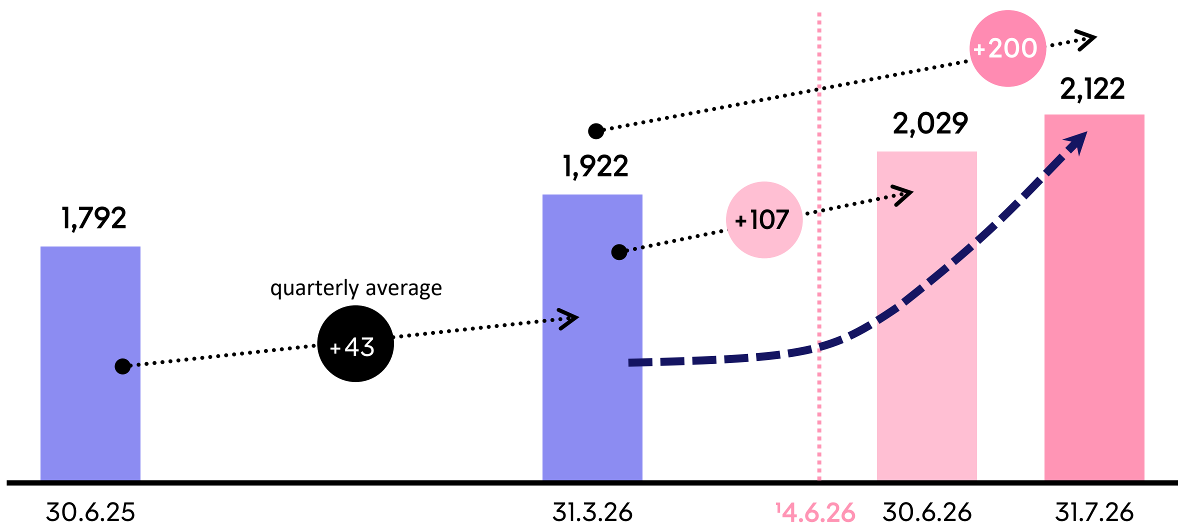
**200K surge since end of Q1** (July 2026)

**Transaction volumes**

- Significant impact on domestic and on outbound tourism transaction rates is evident as of the quarterly report signing date
- The acceleration is expected to translate into revenues from transactions in subsequent quarters

Issued non-bank cards

(in thousands)




new!

(1) As of June 4, 2026, the company was allowed to market and issue all types of FLYCARD cards, with no restriction.

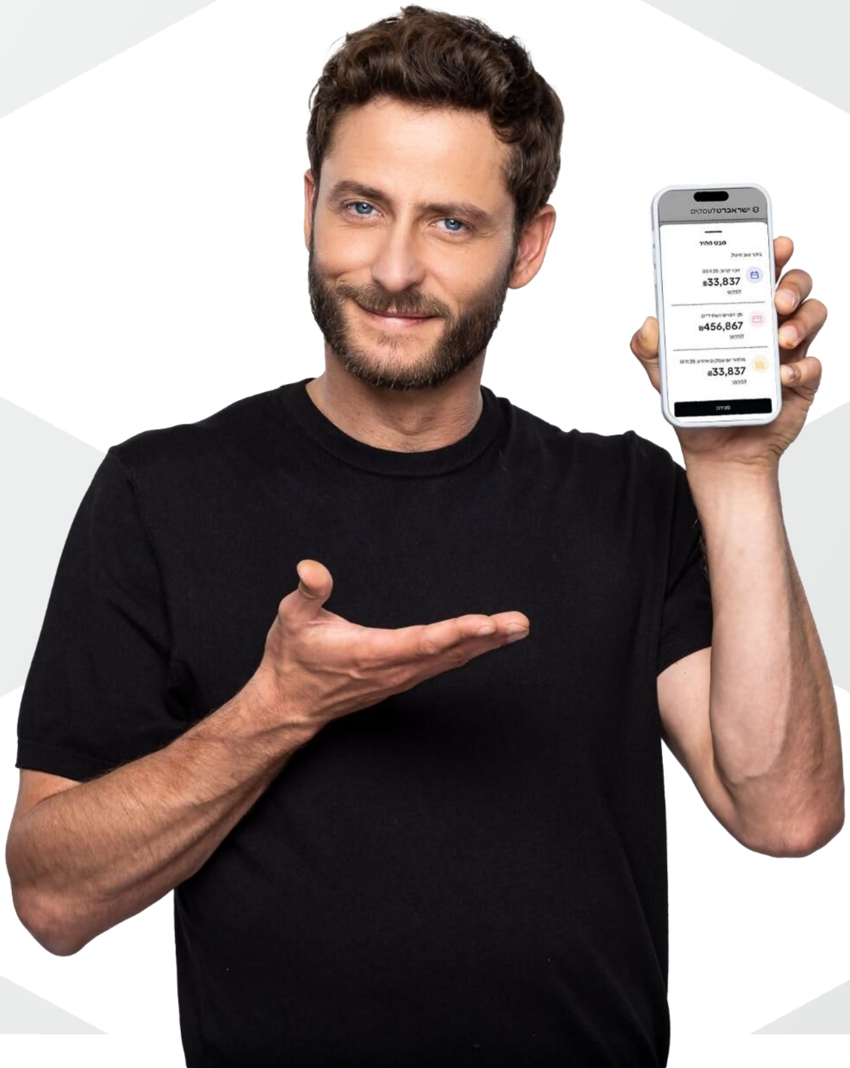
Further solidifying Isracard’s position in the evolving financial arena

# Continues to advance its bank establishment strategy

## Leveraging

**the only non-bank business account in Israel**

Serves as a platform for banking services



## Solid base

**Broadest and fastest growing customer base**

| Private customers | Business customers |
| --- | --- |
| 3.8M | >100K |

**Unique suite of offerings and services for private and business customers**

- Financing
- Management & security tools
- Products & payments
- Sales & marketing
- Checking account
- Credit line
- Credit cards
- Digital invoices
- Cash management services

# Financial Results

# Macro – trends and a snapshot

# The macro environment recovery since May 2026

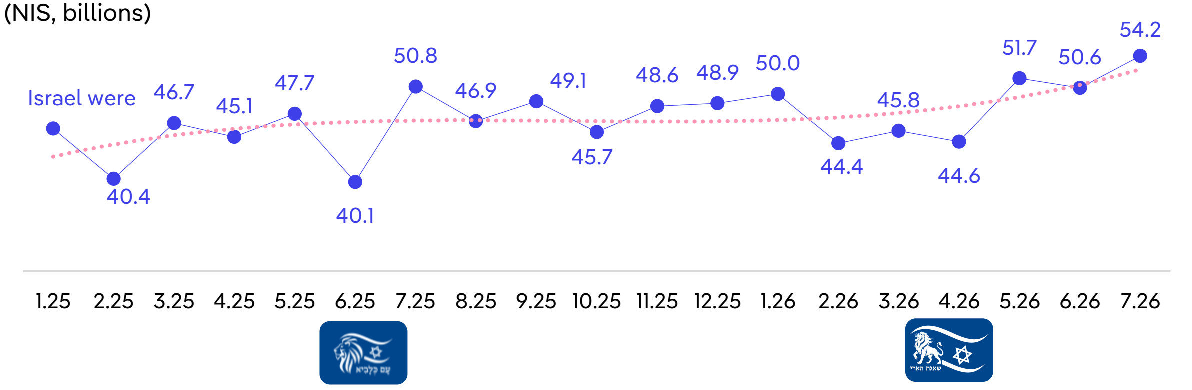
## Impact of main macro drivers

### April 2026
Notable impact of the “Lion’s roar” operations on volume of transactions abroad and on Passover-related spending

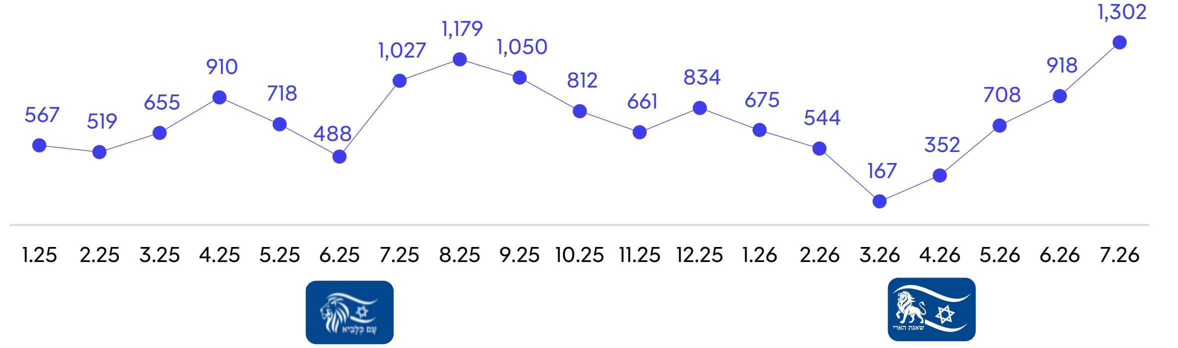
### May and June 2026
Recovery trend and a significant increase in outbound tourism and transaction volumes across most parts of the country. Northern Israel saw some recovery, in line with the intensity of the military activity in the region.

### May 2026
**Further Bank of Israel rate cut**
Interest rate at the end of the quarter was 3.75%, compared to 4.5% at the end of Q2 2025

**Q2 2026 –Credit cards transactions in Israel were impacted by the geopolitical situation(1)**
(NIS, billions)




**A trend of recovery in number of Israelis traveling abroad in Q2 2026 (2)**
(thousands)




(1) Source: Bank of Israel
(2) Israel Central Bureau of Statistics (CBS) – number of departures of Israeli citizens from Israel

Recovery in domestic and international volumes since May 2026

# Unprecedented growing number of customers

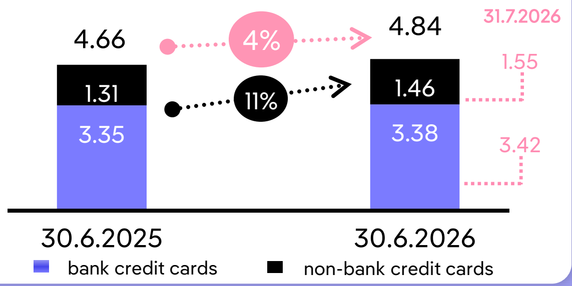
## Infrastructure investment ahead of revenue acceleration in future quarters

NIS, million

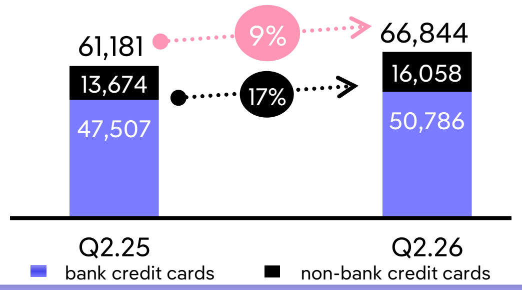
### Growing customer base

Investment in transforming and acquiring customers will drive revenue growth

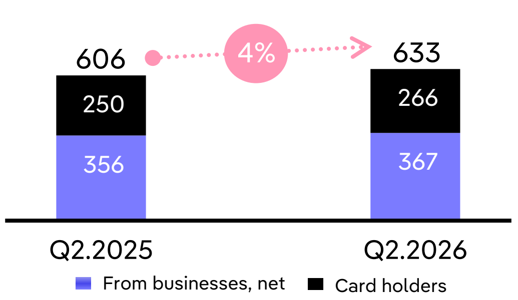
Active credit cards (millions of units)



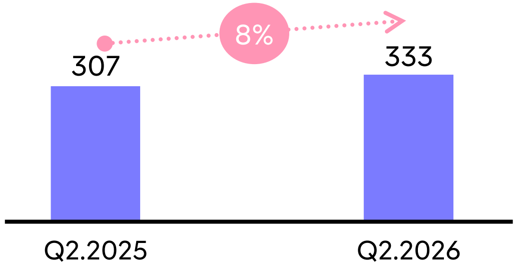

Transactions turnover of credit cards issued by the Company




Income from credit cards



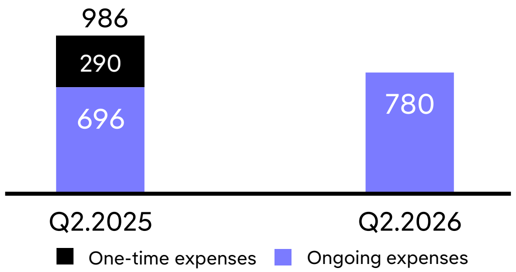

Interest income




### Foundation of revenue growth

Ongoing expenses were impacted by the FLY CARD agreement, including transformation costs

Expenses excluding credit losses

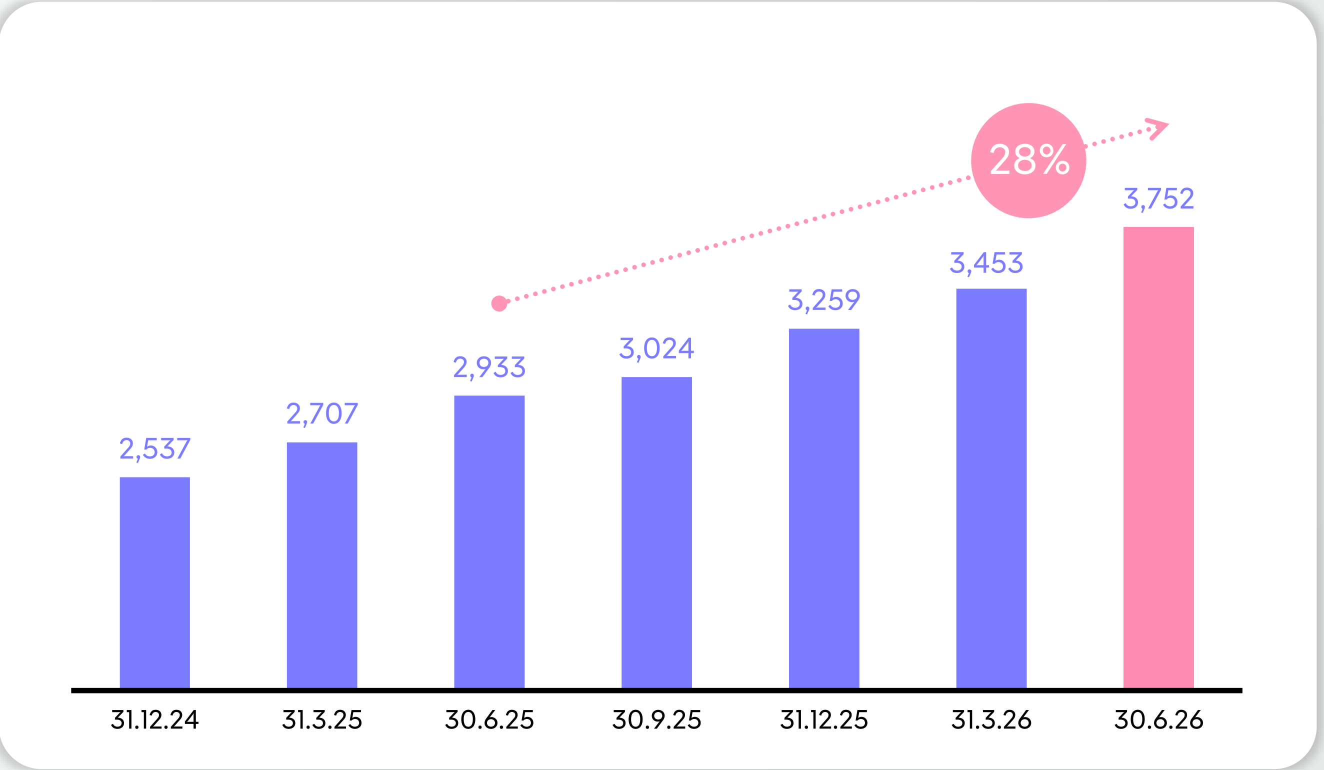



Net income reported

Q2.2026 Business customers

# Commercial credit portfolio was up 28%

## to a record of approximately NIS 3.8B




Commercial credit

**3,752** NIS millions

Interest income

**93** NIS millions

88 :Q2.2025

Interest income rate[1,2,3]

**7.50%**

8.26% :Q2.2025

Interest income margin above the prime[1,2,3]

**2.09%**

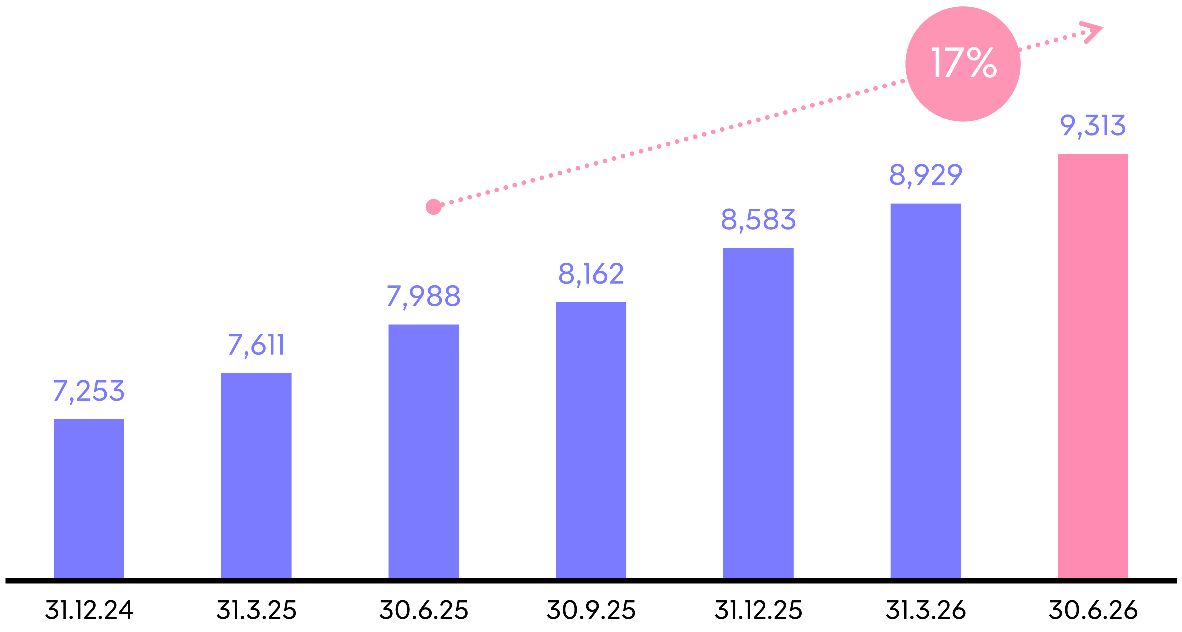
2.26% :Q2.2025

(1) Average prime interest rate in Q2.2026 was 5.4% (Q2.2025: 6.0%)
(2) Excluding balances complying with the terms and conditions for extinguishment of the liability according to FAS 166 in respect of voucher factoring for merchants.
(3) Average interest income rate, based on balances as of the beginning of the months.

Q2.2026 Private customers

# The credit portfolio continued to grow at a double-digit annual rate

## Reached a record of approx. NIS 9.3B




Commercial credit

**9,313** NIS millions

Interest income

**240** NIS millions

219 :Q2.2025

Interest income rate[1,2,3]

**10.77%**

11.46% :Q2.2025

Interest income margin above the prime[1,2,3]

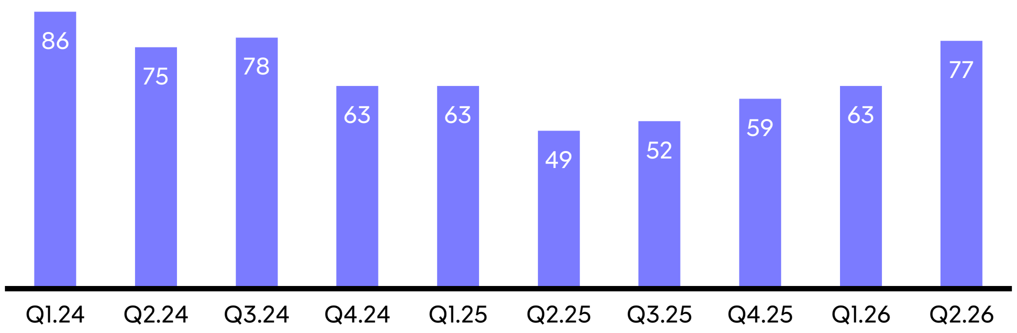
**5.36%**

5.46%:Q2.2025

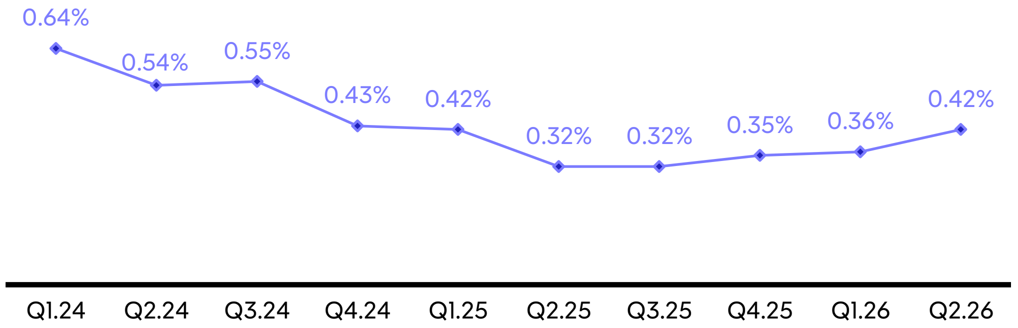
(1) Average prime interest rate in Q2.2026 was 5.4% (Q2.2025: 6.0%)
(2) Average interest income rate, based on balances as of the beginning of the months.

# Growing and high-quality credit portfolio

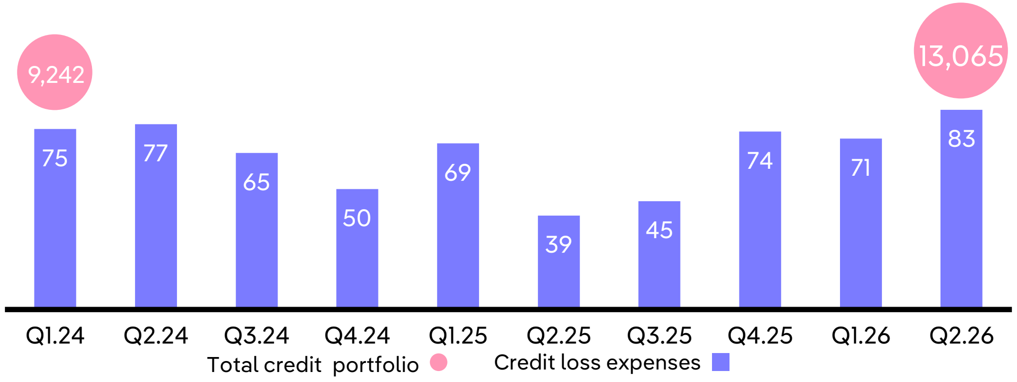
Net write-offs and specific credit loss expenses (NIS, millions)



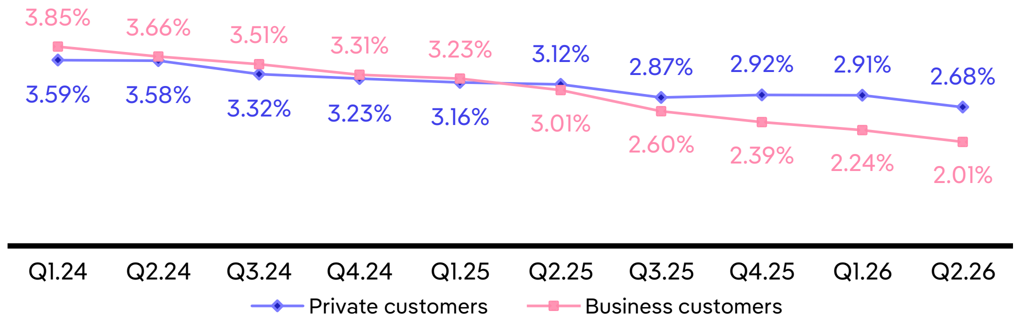

Rate of specific credit loss expense and net write-offs, of the average credit card receivables balance[1,2]




Total credit loss expenses (NIS, million)




Coverage ratio –
Credit loss provision of credit card receivables balance[2]



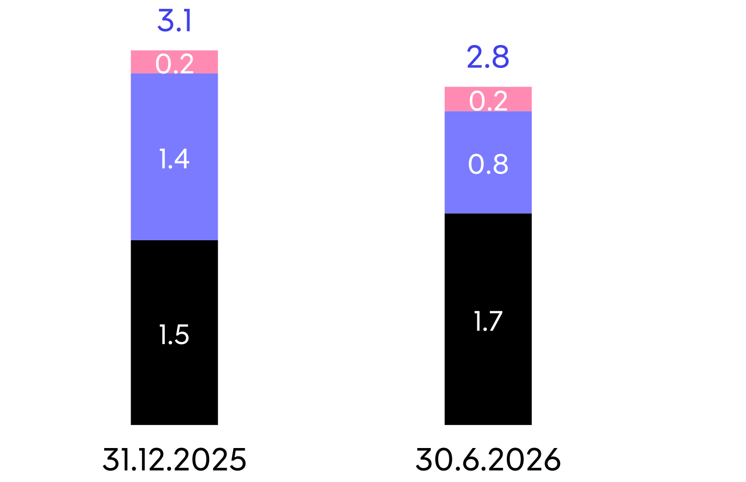

1. Quarterly calculation 2. Company's responsibility

# Financial resilience and diversified funding will support continued business expansion

NIS, billion

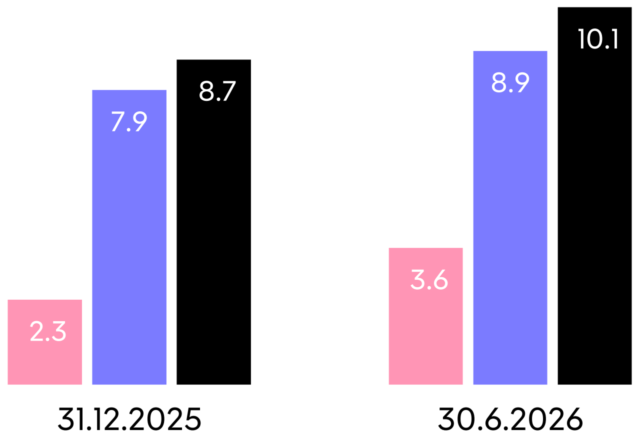
## Financing sources

long-term bank loans, commercial funding, and other[1]




## Credit facilities[2]

Maximum and average utilization
Since the beginning of the year




Q2.2026
**ROE and Capital Ratios**

| Tier 1 capital ratio | Total Capital Ratio | Return on Equity | Capital attributable to shareholders |
|---|---|---|---|
| 10.6% | 12.3% | 9.8% | 3.34B |
| Regulatory minimum 8.0% | Regulatory minimum 11.5% | Reported net income to average equity | NIS billion |

(1) Including interest payable
(2) Including autonomous credit lines.

# First anniversary under Delek Group's control

## Strong momentum, initiatives and growth across business areas

Strengthening growth engines and advancing entry into banking

**Growth**
across
business areas

**Leap**
In non-bank
customer base

**Momentum**
and successful
implementation

>250K
Isracard cards
FLYCARD
BY ELAL

### Rapid growth in non-bank cards

**+200K**

Over 10% growth in number of cards in just 4 months!

Acceleration expected to translate into revenues in subsequent quarters

from March 31, 2026, to July 31, 2026

Advancing toward banking

Driving efficiency and cost-to-income improvement

Financial resilience, growth and a supportive controlling shareholder

### Credit portfolio

**13.1B** NIS, billions

**+20%**

From June 30, 2025

Private customers
**3.8M**

Business customers
**>100K**

Active cards
**4.84M**

June 30, 2026

# Appendix

# Profit and Loss (Reported)

| NIS million | Q2.2026 | Q2.2025 | H1.2026 | H1.2025 |
|---|---|---|---|---|
| Income from merchants, net | 367 | 356 | 720 | 713 |
| Income from credit card holders | 266 | 250 | 510 | 487 |
| Interest income, net | 251 | 244 | 498 | 482 |
| Other income | 70 | (1)6 | 76 | (1)20 |
| Total income | 954 | 856 | 1,804 | 1,702 |
| Expenses | | | | |
| Credit loss expenses | 83 | 39 | 154 | 108 |
| Operating expenses | 336 | (1)605 | 661 | (1)922 |
| Selling and marketing expenses | 267 | 207 | 489 | 421 |
| General and administrative expenses | 36 | 31 | 70 | 131 |
| Payments to banks | 141 | 143 | 279 | 281 |
| Total expenses | 863 | 1,025 | 1,653 | 1,863 |
| Profit (loss) before taxes | **91** | **(169)** | **151** | **(161)** |
| Provision for taxes | 11 | (18) | 27 | (16) |
| The Company's share in associates' profits, post-tax | - | 1 | 1 | 2 |
| Net income (loss) attributable to the Company's shareholders | 80 | (150) | 125 | (143) |

(1) Reclassified.

# Balance Sheet

| NIS million | 30.6.2026 | 31.12.2025 |
|---|---|---|
| **Assets** | | |
| Cash and deposits with banks | 591 | 485 |
| Amounts receivable from banks for credit card transactions, net | 6,061 | 7,313 |
| | | |
| Receivables from credit card transactions | 20,363 | 18,828 |
| Credit loss provision | (490) | (491) |
| **Receivables from credit card transactions, net** | **19,873** | **18,337** |
| | | |
| Securities | 83 | 88 |
| Investments in associates | 61 | 61 |
| Buildings and equipment | 528 | 501 |
| Goodwill | 21 | 21 |
| Other assets | 1,300 | 1,077 |
| **Total assets** | **28,518** | **27,883** |
| **Liabilities** | | |
| Credit from banking corporations and others | 3,170 | 2,407 |
| Payables from credit card transactions | 19,746 | 19,459 |
| Marketable and contingent convertible bonds, and commercial securities | 1,041 | 1,559 |
| Other liabilities | 1,226 | 1,256 |
| **Total liabilities** | **25,183** | **24,681** |
| | | |
| **Equity attributed to the shareholders** | **3,335** | **3,202** |
| Total liabilities and equity | 28,518 | 27,883 |